

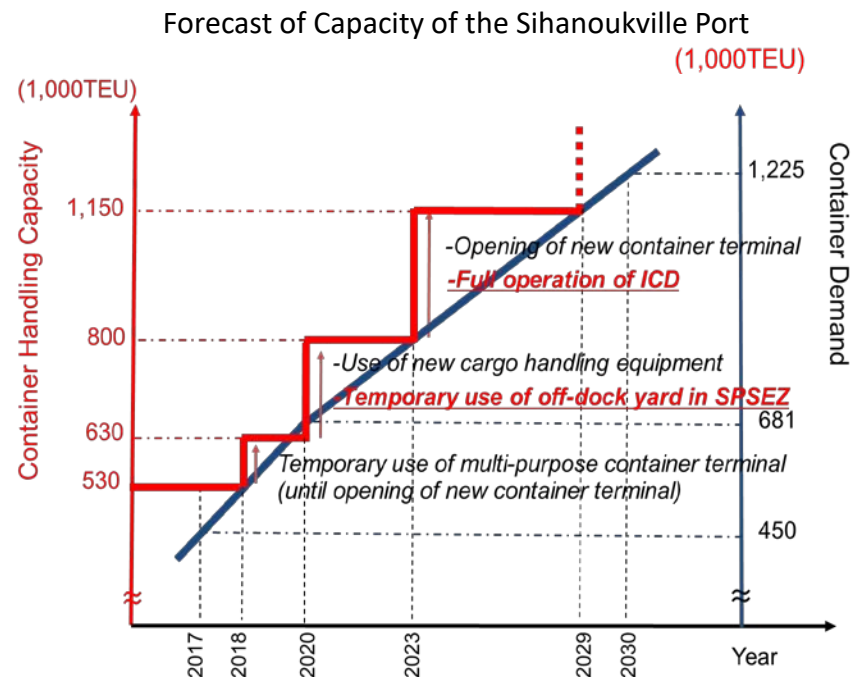
# JICA's Support for Development of the Sihanoukville Port

(Attachment 4)

**Goal of JICA's support: Secure and maximize Cambodia's national interests by strengthening PAS's international competitiveness**

Strategy	Project	2018	2019	2020	2021	2022	2023
Improve logistics system	Logistics Master Plan (T)	Finalization	Implementation of priority projects				
Develop port infrastructure	Multipurpose Terminal (L) [JPY 7.2 billion]	Construction	(Off-dock yard, Container Freight Station etc.)				
	New Container Terminal (L) [JPY 23.5 billion]		D/D	Procurement	Construction		
Improve port procedure	Port Electronic Data Interchange (EDI) (G)	F/S	System development				
	National Single Window (G) <i>*pending GDCE's decision</i>	F/S	System development				
Strengthen strategic management	Container Terminal Management and Operation (T)	Capacity development					
	Non-executive director to Board of Directors <i>*pending election by shareholders</i>	Improvement of management					
Promote business operations	SEZ marketing and promotion (T)	Marketing and promotion					

(T) Technical Cooperation, (L) Loan aid, (G) Grant aid



## Recommendation for policy measures and actions

### 1. Development of Port Infrastructure

- Speed up implementation of developing new container terminal
- Develop off-dock yard to maximize the container handling capacity by using remaining fund of the multipurpose terminal project and/or IPO fund

### 2. Improvement of favorable policy environment for SPSEZ

- Enhance SPSEZ's strategic logistic function along with Industrial Development Policy (IDP) and Logistics Master Plan (LMP)
- Designate SPSEZ as boundary area and optimize CAM Control procedure
- Declare "corruption free SEZ"

⇒Necessary to implement the inter-ministries measures

