



Promoting Programme-based Approaches in Cambodia

Introduction

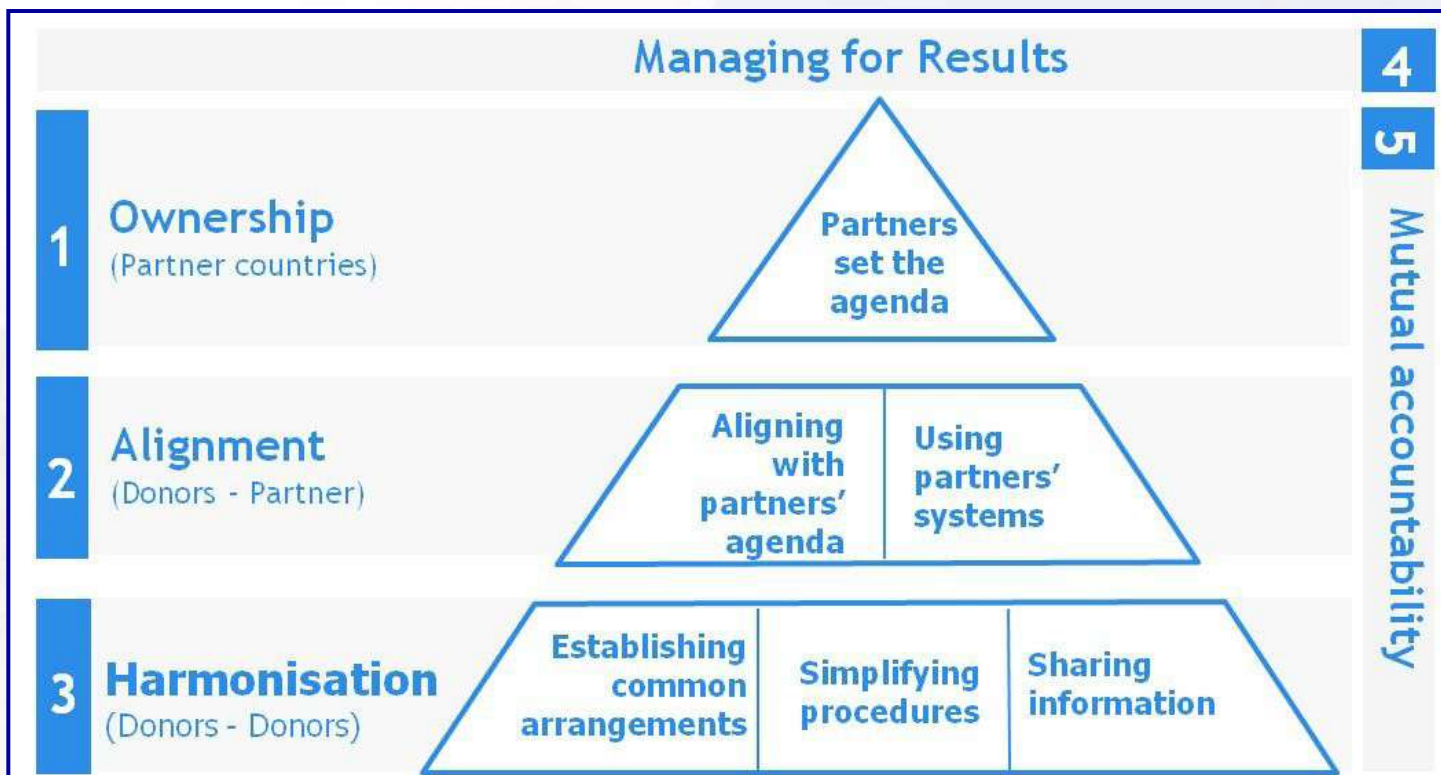
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What do we know about managing aid effectively in Cambodia?

- Initiatives must be relevant to sector context
- Ownership ↔ capacity development dynamics determine results and long-term impact
- Priorities must be defined at sector level
- Core reforms, cross-cutting issues and aid effectiveness are interconnected, mutually dependent and key to long-term results
- There are important non-technical aspects of aid relations: leadership and effective partnerships matter more than action plans
- Changing the way we work together is not easy

The basic principles for effective aid management are now quite well understood...



...but how do we apply them so that they are relevant and help us to achieve results?



Programme-based approaches in Cambodia

- Address all aspects of aid management (policy, planning, implementation, capacity development, M&E)
- Allows external support to be managed in a manner that is fully integrated with domestic resource management arrangements
 - Alignment with policy and domestic resource allocation
 - Developing capacity, strengthening and using national systems
 - Establishing common arrangements for all major processes
- Enables major reforms and cross-cutting issues to be managed in a common framework
- Focus on sector-level results (with agreed M&E arrangements)
- No blueprint: Flexibility to adapt to sector context and priorities



2 ways to think about PBAs in Cambodia

Technical jargon is less important. Always ask:

1. Is the PBA helping our sector to be better organised?

- Stronger leadership, clearer policies, consensus on major issues
- Capacity is directed at strengthening national systems and core functions
- More effective working arrangements for domestic and external resources

2. Is the PBA helping to achieve better results?

- Agreed targets and monitoring arrangements
- Coherent mechanisms for programming and coordination
- Cooperative partnerships that focus on results

PBA's key objective is Better Organisation and Better Results



Objectives of a PBA clinic

- Understand the idea of a PBA and technical terms
- Identify main components of PBA or sector programme
- Apply the PBA framework to the sector context
- Identify the 'best fit' between PBA and sector work
- Agree on the roles of all stakeholders
- Understand conditions for success (and risks)
- Identify the next steps to move the process forward