TWG Review and Reporting Template TWG Network Meeting 27-28 February

Name of TWG: F&E

1. Managing for Development Results, monitoring and mutual accountability Questions for review

A1. Does the sector have a results framework? If yes, what is its relationship to the following: YES

- a) Sector policy/strategy: National Forest Program (NFP) 2010-2029
- b) Annual workplan and Budget Strategic Plan: Annual Forestry Work and budget plan
- c) NSDP: Indicator of 60% of Forest cover
- d) JMIs: Indicators in NFP
- e) TWG workplan: Coordination WP and capacity building of FA particularly Dept. of Administration, Planning and Finance (DAP). DAP will be responsible for planning, budgeting and monitoring in collaboration with the TWG-F&E Secretariat (DAP needs restructuring and the capacity building to be effective).
- f) Results frameworks of major development partners active in the sector? Information on the forestry sector support collected and consolidated into annual work and budget plan. M&E Team will monitor progress of the sector.
- A2. Is the JMI derived from the sector strategy and an associated results framework? There are indicators set in the annual WP in line with NFP.
- A3. Are there any arrangements for joint (sector-de) monitoring and discussion of results based on the sector strategy/plan? The gathering, consolidating and deliberations of relevant information on projects workplans, activities, funding and donors including disbursement of funds in 2011, and 2012 in support to NFP
- A4. How do current aid coordination arrangements (PBA, TWG, bilateral consultations) support the promotion of results-based work? The TWG F&E is coordinating aid coordination within the forest sector. DP meetings are regularly held in preparation to TWG-F&E meetings. TWG F&E membership continues to grow as a clear indication of key actors keen interest in support to NFP. The recent TWG-F&E new members are WWF and UNESCO. The TWG-F&E continues to oversee the activated NFP task force, NCFPCC, REDD Task Force all in line and in support to TWG-F&E

Issues for discussion and further action

- A5. Based on the questions above, what are the priorities (including for training and support) for strengthening results frameworks at sector level as well as their linkage to the JMIs, NSDP and project-level monitoring arrangements? Aid coordination mechanisms in support to NFP with parallel need Capacity Building initiatives esp on, among others, planning, M&E and reporting. Capacity Building to FA (Dept. Planning, M&E staff, and look for consensus among DPs to support group)
- A6. Has the JMI recently been up-dated? If not, would it be timely to do so based on 2012 operational plans and performance targets? Could a new JMI be developed in line with a sector results framework? In what ways could the JMI preparation and monitoring process itself be improved? Based on the outcome of recent studies, it is suggested to review the

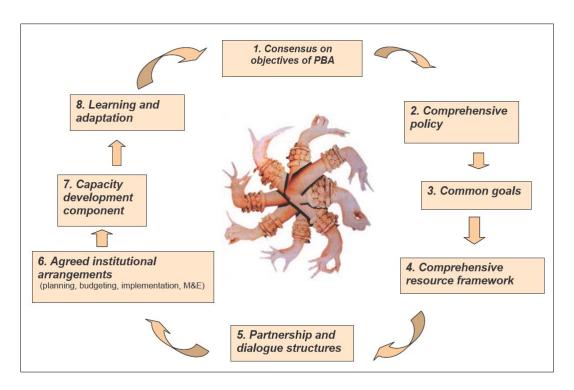
JMI of 60% of forest cover and lower the forest cover to rate that ensures forest quality and sustainable forest management and with environmental sustainability. And other option is to identify new JMI regarding maintenance of forest areas, protected forest, community forestry...

A7. Are monitoring targets (outcomes and outputs) effectively linked to the process of programming resources (budgets, annual plans, Budget Strategic Plans etc? (Consider the main strengths of the current arrangements – inter-departmental cooperation etc – and the areas in which the resource-results relationship can be improved). It is suggested to support FA and NFP Task Force to coordinate in planning and monitor the implementation of WP.

2. Use of programme-based approaches to promote development effectiveness and strengthen country systems

Questions and issues for review

B1. The basic components of a PBA are set out below. Discuss the status of each main area of a PBA (or other existing partnership management arrangements) in your TWG/sector. Consider the main focus of work over the past year and priority areas for the year ahead.



B2. The objective of a PBA (April 2011 training) is "to promote better organisation and better results". Does the PBA, or current partnership management arrangements, make a positive contribution to this objective. Why (or why not)? The PBA objectives and partnership management arrangement are well embedded in the NFP and facilitated through the TWG F&E. Most of TWG-F&E members understand and appreciate the PBA approach and continue to support and adhere to it So far the sector is at step 5 (partnership and dialogue structure) with few early sporadic initiatives along step-6

- B3. Has PBA (or more general aid coordination work) promoted the strengthening and use of country systems? How have the major reform programmes contributed to systems strengthening? Which systems can be the most appropriate focus of capacity support and strengthening over the next few years (e.g. results frameworks and monitoring systems, ODA programming and budget integration, capacity development)? Some DPs tend to accept the adoption and use of country system. However, the country system need further improvement, strengthening and adaptation
- B4. Is your TWG willing to work with CRDB/CDC to develop a pilot country systems assessment tool? (If so, in which area, e.g. results frameworks and monitoring, ODA programming and budget integration, capacity development?): Planning, M&E and capacity building.
- B5. What other kind of support is required from CRDB/CDC (or other RGC agency, e.g. in core reforms) to promote development effectiveness through PBAs, improved organisation and strengthening country systems? It will be identified and inform/request to CRDB/CDC. Perhaps addressing the issue of POC and incentives for government staff to help ensure government owned-driven initiatives under PBA.

3. Partnership and dialogue mechanisms

Issues for discussion and questions for review

- C1. How well has TWG performed over last year in terms of the following:
 - a) Structured work around an annual plan with indicators linked to sector/thematic plan? Preparation of annual WP and Budget 2011, 2012 of the Forestry Sector (NFP).
 - b) Strengthening coordination across Government with other relevant ministries/ agencies? Regular TWG-F&E Meeting, Most of representatives attend the meeting, except the member of MoE representatives.
 - c) Identifying partnering opportunities with South-South partners, private sector & civil society? We have members from private sector and NGOs representatives. A study is currently conducted on involvement of private sector in forest investment.
 - d) Dialogue and agreement on issues that relate to effective development (in terms of achieving sector and national development goals?). We have dialogues with many DPs, Danida, EU, ADB, World Bank, USAID Governments of JAPAN and Korea, JICA, KOICA, UNDP, FAO, ITTO, and representatives of civil society
- C2.Do RGC and DP members share the same views on TWG performance (if not, on what issues do they differ?): YES (a recent study conducted in 2011-Aid coordination)
- C3. What are the major issues to address in order to consolidate and strengthen partnerships at sector level and in the TWGs? Lack of participation of the members of MoE Representative in TWG-F&E meeting. It is suggested to identify right members, active members in dialogue
- C4.Is there any additional support from CRDB/CDC or other agencies that could support effective dialogue and coordination? PBA clinic is required to move PBA in the sector. If CDC could seek any solution to encourage the member of TWG-F&E of representative of MoE to participate in TWG-F&E.