



# TWG Performance and JMI Progress

(Session 3: Sub-session 2)

TWG Network Meeting  
21 -22 October 2015

# Outline

- Introduction: Recall our last meeting
- Progress on JMI implementation
- Results of the “TWG Strengthening Exercise”
- 2015 Revised TWG Guidelines
- Conclusion

# Introduction: Recall our last meeting

## ***For better TWG performance:***

- To review JMI implementation progress
- To conduct a TWG Strengthening Exercise to follow-up on the recommendations from the TWG Performance Review Study (by Mr. Brett)
- To revise the TWG Guidelines 2010



# Progress on JMI implementation

# Progress on JMI implementation

- Progress in implementing the 20 JMIs reported (October 2014-March 2015)
- Findings:
  - Overall encouraging progress, but speed and depth varies across priority areas
  - 14/20 JMIs reported on-going work with good progress towards achieving targets by end 2015
  - 6/20 JMIs reported concern related to their JMI implementation

On-going with good progress	Concerns reported
LJR; PAR; P&H; AW; FR; Fi; Land; IRI; Gender; PFM; PPR; PSD; SP,FS&N; Anit-Corruption	D&D; MA; Education; Health; RWSSH; HIV/AIDS

(See Table: Summary of JMI implementation status, p. 43)

# So, what's next?

- Continued effort in three principles:
  - Focusing on results,
  - Mobilizing resources
  - Strengthening partnerships
- To re-examine JMI output to make sure they are well-aligned with the JMI outcome (linked to the NSDP or sector policy/plan)
- To improve adoption and utilization of PBA management practices that clearly link sector programme objectives with resources and monitoring arrangements
- To continue strengthening the TWGs to reinforce JMI implementation (how about vice versa?)



Results of the “TWG Strengthening Exercise”

# Findings – Review & Strengthening Exercise

TWG Performance Review Study		TWG Strengthening Exercise
<b>Good performers</b>	<p>Strong gov't ownership</p> <p>Active commitment and support for DPLFs</p> <p>Sound managerial capacity</p> <p>Strong secretariats</p> <p>Trust and good communications</p> <p>Clear ToRs, sector dev't plans/strategies</p> <p>TWG annual work plans</p> <p>Regular meetings/retreats/reviews</p> <p>Active sub-groups</p>	<ul style="list-style-type: none"> <li>• Regular conduct of meetings with concrete points for follow-ups</li> <li>• Clear ToR (to include the role of Secretariat) by either drafting/revising</li> <li>• Effective communications mechanisms between members</li> <li>• Intensify policy dialogue at the TWG level to make key policy decisions</li> <li>• Continue building and strengthening capacity of the secretariat and TWG</li> <li>• Review and update JMIs, if needed, and provide a follow-up mechanism</li> <li>• CDC to provide extra leadership, play pro-active advisory role, promote TWG capacity, catalyst role in monitoring TWGs' APs and JMI, assist TWGs in x-cutting issues</li> </ul>
<b>Challenges &amp; constraints</b>	<p>Overarching accountability framework</p> <p>Variable technical/capacity on both sides</p> <p>Dialogue on sensitive issues</p> <p>Changing aid and investment modalities</p> <p>Limitations of the current arrangement on x-cutting issues</p>	

(Summary on p. 23 of the Report)





# Specific actions

Specific actions	TWGs
To regain momentum, trust and support → to prepare the TWG Action Plan to re-engage DPs	LJR and PAR
To see possibility to include representatives of NGOs and/or PS in the TWGs and/or TWG SGs	A&W, FR, Fi, Land, MA and HIV/AIDS
To encourage better harmonization among DPs and DP lead facilitators to agree on main issues before the TWG meeting	RWSSH and Gender
To attract new DPs supporting the infra. Sector (China and other non-traditional DPs) to join	IRI
To conduct an annual donor mapping exercise to identify the different interventions and approaches implemented by stakeholders and to track information on off-budget support to the sector	RWSSH
To address X-cutting issues and inter-ministerial coordination (incl. policy dialogue and implementn)	LJR, PAR, D&D, Land, A&W, FR, Fi and Gender
To take different measures to address a number of issues related to financing, resource mobilization and capacity at sub-national level	Fi, Health, HIV/AIDS and RWSSH
To further strengthen roles and functions, as well as performance, of the Sub-groups in regard to technical issue discussion	Edu and Health
To make better use of sub-groups and establish a gender mainstreaming agenda for the MoWA representatives to take forward in each TWG they sit in and request line ministries to report on gender progress in their sectors through TWG-G	Gender

## Specific actions (cont.)

### ***P&H TWG (CDC) has planned a number of measures:***

- Consider the establishment of necessary sub-groups according to the DCPS themes (i.e. PBA, RF)
- Conduct regular meeting of the TWG Network, which serves as a catalyst to address x-sectoral and x-cutting issues
- Revitalize (more effective) support to other TWGs
- Prepare a work plan and schedule of the TWG-P&H meetings (linked to the implementation of the DCPS)
- Support TWGs in implementing the 2015 TWG Guidelines (as well as the Strengthening Exercise results of all TWGs)



# 2015 Revised TWG Guidelines

# Background, context and purpose

- ***Background?***

- ✓ TWGs established in 2004; to support Government efforts to (i) implement sector plans and reforms; (ii) mobilize and coordinate all resources; and (iii) deliver dev't results.
- ✓ TWG Guidelines 2010

- ***Context? changing?***

- ✓ LMIC status → changes in both national and sector/thematic context for dev't coop.
- ✓ Increased domestic resources
- ✓ ODA transitioning from grant to loan
- ✓ Increased number and diversity of external funding sources and partners
- ✓ More complex development challenges require increased x-sector collaboration

- ***Purpose?***

- ✓ TWG Performance Review Study (2014) & Strengthening Exercise (2015) → Revised TWG Guidelines 2015
- ✓ “To promote good TWG performance through enhanced RGC ownership and effective partnership”
- ✓ Sets out accountability structures and working practices for TWG works
- ✓ Serves as an implementation tool for the RGC DCPS (2014-2018)

# What's new? – Structure & core functions

- ***Part 1: Background, context and purpose***
- ***Part 2: Accountability, the role of TWGs and their responsibilities***
  - ✓ Emphasize on accountability line – ownership to host ministries/agencies
  - ✓ Six functional areas (Alignment, coordination and resource mobilization/utilization; policy dialogue; x-cutting issues; capacity dev't and organizational strengthening; info-sharing; and monitoring and progress review)
- ***Part 3: Institutional arrangements***
  - ✓ Composition of TWGs
  - ✓ Size of TWGs and **use of Sub-groups**
  - ✓ Conduct of meetings – Annual work plan, more focusing on sector-policy based agenda
  - ✓ Implementation support mechanisms
  - ✓ Criteria for formation of additional TWGs
- ***Part 4: Principles for effective TWGs (incl. 'Use of Partnership Principles)***

# Conclusion

- Good progress has been made:
  - TWG Strengthening Exercise
  - Revised TWG Guidelines 2015
  - JMI implementation reviewed (including some outputs/indicators revised)
- TWGs are now generally in a good position to conduct their partnership work.
- The breakout groups will provide opportunities for a discussion on mobilizing and managing resources for financing development (SDGs, IDP, etc.)



Thank you for your attention!