Council for the Development of Cambodia Cambodian Rehabilitation and Development Board

# Development Cooperation & Partnerships Strategy

#### **Promotion of results-based approaches**

TWG Network Retreat 25-26 March 2013



Selected findings point to the potential of the use of result-based approaches

- "Strategies and plans are often too broad; dialogue arrangements are sometimes inadequate"
- The need for "improved knowledge management & information sharing"
- How to establish "specifically what effective development looks like, what role different actors can play, and how it can be measured?"
- The need to "clearly identify both what needs to be done and what is being done (by whom)"



### **Consistency with good practices**

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Build on – and improve - the Impact Effect of Use ផលដែលខទួល)ានពីការប្រើ()ាស្ត JMI work by extending to 5 years and linking to NSDP Use of Product / ការប្រើ() ស្តេចលិតថលះ សេវាកម្ម Strengthen linkages across Outcome Service by Clients sectors & reforms by ensuring ដោយអតិថិជំន that national results are addressed at multiple entry-Product / Service ថលិតថលះ សេវាកម្ម ដែលថ្នល្អ points Output **Delivered to Clients** ដល្អអតិថិជន Strengthen national-sectorproject linkage by Actions undertaken សកម្មភាព ដែលធ្វើឡើង consolidating the Budget Activities to produce Outputs Strategic Plan / AOP ដើម្បីផលិតចាតុចេញ approach Resources used for ធនធានដែលប្រើ()ាស្ត Inputs activities សម្រាប្តូអនុវត្តសកម្មភាព



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# Framework for managing for results

	Improved "vertical" linkages between national, sector and project level programming and monitoring			
	National level: NSDP		Sector Strategies & Plans	Project
s sectors	1. Monitoring through national & sector results and use of results frameworks linking national-sector-project level			
	Key performance indicators at the NSDP outcome level		Sector results frameworks linked to NSDP outcomes & budget strategic plan	Project frameworks aligned with sector goals
ros	2. Qualitative evaluation and consensus-building through greater results-focus in use of dialogue mechanism			
Improved consistency ac	<ul> <li>CDCF / CDF focus (review of NSDP and major reforms; dialogue on major</li> </ul>	<ul> <li>GDCC focus / JMIs for 5- year period (annual monitoring)</li> </ul>	TWG work focused here	Bilateral portfolio reviews     (CDC / MEF / sectors)
	sector issues and financing)	<ul> <li>Private sector &amp; NGO dialogue also focused at this level</li> </ul>	<ul> <li>Progress and issues discussed at quarterly TWG meeting</li> </ul>	<ul> <li>Alignment - ODA Database to monitor sector results associated with project</li> <li>Improved project monitoring and use of evaluation</li> </ul>

Policy consistency

•National-sector-project level are connected

•Linkage to national result fosters greater inter-sector cooperation and dialogue (programming & monitoring)

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## Alignment and impact of aid projects

- National and sector frameworks provide clearer scope for alignment (compared to sector policy/strategy etc)
- Potential for improved use of evaluation at all levels to complement monitoring
- Develop ODA/project monitoring capacities & systems via ODA Database
- Use as basis for dialogue structure & agenda at national (CDF), DP (GDCC) and sector (TWG) levels as well as informing the annual bilateral DP programme review



# **Risks and capacity considerations**

- Must focus on measuring what is important, not what is measurable (link to experience of CMDGs etc)
- Must be sufficiently accessible to allow DPs to programme resources
- Many on-going sector and reform approaches use these approaches: how can current capacities be adapted, utilised and sustained?
- RGC leadership depends on commitment and capacity
- Overall success requires consensus and active engagement in developing and using results frameworks



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# Moving toward using resultsbased approaches

- Solid foundation for using results-based approaches: education, health; AOP; BSP; NSDP Indicator Framework; JMI
- Some sectors may start to consider resultsbased approaches
- Self-review and introducing such tools as key performance indicators

