Council for the Development of Cambodia Cambodian Rehabilitation and Development Board

# Development Cooperation & Partnerships Strategy

### Partnering and dialogue mechanisms

TWG Network Retreat 25-26 March 2013



#### Key Findings & Summary on Partnership and Dialogue Mechanism

- Major Achievements
  - TWGs developed partnership principles
  - Sub-group established
  - Regular Meeting
  - Issues solving, venue for discussion of sector work
  - Firm commitment and leadership to success
  - GCDD and CDCF: mechanism for discussion at the policy level, development finance and ensuring mutual accountability (JMIs)

#### Key Issues/Challenges

- Capacity to exercise ownership and leadership, frequent turn-over staff
- Inter-agency coordination, cross-sectoral dialogue
- Link to the work of ministry
- Multi-stakeholder environment
- Overloaded agenda and formality of the meeting (DGCC), less interactive discussion and timing





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# Conclusion

- High degree of support for the existing structure (TWGs-GDCC-CDCF) with some exceptions
- Identify areas for improvement or strengthening
- Better link between national, sector and project levels and link to major reform programmes





## **Principles for effective partnering**

- 1. Results focus must inform the agenda for dialogue
- Consistency between the 3 levels in <u>results</u> and <u>dialogue/agenda</u>:
  - High-level policy dialogue NSDP (CDF)
  - Annual progress review & monitoring NSDP JMIs (5years) (GDCC/G-NGO)
  - Technical dialogue (TWGs)
- 3. Attention to improved partnering skills is still required: developing trust, open dialogue, and a balance of formal and informal approaches



### Make the new arrangements effective

- 1. TWGs are requested to review their structure and future role
- 2. Partnership Principles and TORs to be reviewed and revised to ensure relevant focus and working practices.
- 3. Annual results meeting for TWGs / sector groups
- 4. TWGs (or successor groups) required to establish an informal core group that complements the larger, formal arrangement
- 5. GDCC meets annually. Lead DP (and other DP) meet with Chair and Secretariat for quarterly follow-up.
- 6. "Second tier" also includes G-PS and NGO dialogue
- 7. CDF is a forum for all partners to address national development progress and challenges (not for discussing aid-related issues).

### Cambodia

same.

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### **Proposed dialogue arrangements**

	Cambodia Development Forum			
High-level	<ul> <li>Meeting annually, bringing together RGC, DPs, PS &amp; NGOs</li> </ul>			
dialogue	<ul> <li>High-level meeting on national development: priorities, progress, challenges, financing</li> <li>Ensuring feedback and consistency in dialogue at lower levels</li> </ul>			
	Government-Private	Government-NGO	Government-Development	Bilateral RGC-DP
	Sector Forum	Consultation Meeting	Partner Coordination	consultations
	Meeting annually	Meeting annually, focus on:	Committee	
Policy		<ul> <li>NGO role in supporting</li> </ul>	Meeting annually, focus on:	Continues as per current
dialogue &		service delivery	<ul> <li>NSDP progress</li> </ul>	arrangements under
policy review		<ul> <li>Partnering to promote</li> </ul>	JMIs	coordination of MEF or CDC.
		welfare of the people	<ul> <li>Public sector reforms</li> </ul>	
		Includes general discussion &	Cross-sector issues	Improved use of annual bilateral
		sector focus		country programme reviews will
	Comprises 8 sub-groups	- NGOs active in TWGs	Technical Working Groups	complement multi-stakeholder
Technical discussion & information sharing	responsible for coordinating among private sector DP coordination through: (i) RGC Steering Committee on PSD (ii) Cambodia Chamber of Commerce (secretariat to G- PSF)	<ul> <li>Principal NGO focal points are responsible for coordinating among NGOs prior to the annual meeting (e.g. pre-meeting, setting up agenda, etc.)</li> </ul>	<ol> <li>Ministries/Councils with committees (PFM, PAR, HIV/AIDS, NCDD, climate change) replace TWG with task-specific sub-groups and annual review meeting.</li> <li>Other TWGs confirm future role and format. May select option 1. All TWGs to hold an annual results meeting and establish informal consultation group.</li> <li>TWG members identify resource needs and funding sources for secretariat.</li> </ol>	dialogue and ensure DPs are aligned to respective results frameworks of priority programmes under their support.